DEBT MANAGEMENT PROGRAM

OUTSTANDING DEBT

As of June 30, 2005, the City of Salisbury will have \$55,676,991 in outstanding debt for all funds. The type of debt with the breakdown between funds is shown below:

General Fund:	
General obligation bonds	\$ 2,265,000
Capital leases	4,156,422
	<u>\$ 6,421,422</u>
Water and Sewer Fund:	
General obligation bonds	\$ 12,920,000
Revenue bonds	20,845,000
Capital leases	3,070,497
State Clean Water Revolving Loans	12,420,072
	\$ 49,255,569
Total	<u>\$ 55,676,991</u>

General Fund

The City has lease agreements to finance the acquisition of various equipment. These agreements qualified as capital leases for accounting purposes (titles transfer at the end of the lease terms) and, therefore, were recorded at the present value of the future minimum lease payments as of the date of their inception. These lease agreements are outlined as follows:

Lease for capital building improvements from BB&T, dated December 29, 1999, payable in twenty semi-annual installments of \$63,331.96 at an effective annual interest rate of 4.73%.

Lease for capital improvements of facilities from Bank of America, dated December 22, 2000, payable in thirty semi-annual installments varying from \$59,875 on June 22, 2001 to \$34,223 on December 22, 2015 at an effective interest rate of 5.3251%.

Lease for purchase of property from Farmers and Merchants Bank, dated February 24, 2003, payable in thirty-six monthly installments of \$3,292 on March 24, 2003 to February 24, 2006, in twenty-two monthly installments of \$7,372 on March 24, 2006 to December 24, 2007, and one payment of \$910,040 on January 24, 2008 all at an effective interest rate of 3.95%.

Lease for 800-trunking system upgrade from Wachovia Bank of North Carolina, dated April 12, 2004, payable in eighteen semi-annual installments consisting of \$110,583 principal plus interest at an effective interest rate of 2.93%.

Lease for purchase of 911 equipment from BB&T dated February 3, 2005, payable in fifty-nine monthly installments of \$3,524.25 at an effective annual interest rate of 3.45%.

The construction and improvements to facilities funded by Wachovia Bank of North Carolina, BB&T, and Bank of America are complete. All improvements are recorded at their construction cost upon completion. The purchase of property, funded by Farmers and Merchants Bank, has been recorded at its present value. The purchase of equipment funded by BB&T is complete and recorded at its purchase price.

In November 1995, the City issued \$355,000 general obligation bonds for parks and recreational improvements. These bonds were issued at an average rate of 5.2756%, maturing serially to 2006.

In December 1997, the City issued \$3,000,000 general obligation bonds for parks and recreational improvements. These bonds were issued at an average rate of 4.79%, maturing serially to 2017.

Future maturities and interest on General Fund long-term debt are:

Year Ending	General O	General Obligation Bonds		Capital Leases		otal
June 30,	Principal	Interest	Principal	Interest	Principal	Interest
2006	190,000	108,650	444,774	154,343	634,774	262,993
2007	200,000	99,550	485,151	136,663	685,151	236,213
2008	200,000	90,050	1,374,239	103,434	1,574,239	193,484
2009	200,000	80,550	448,001	65,298	648,001	145,848
2010	200,000	70,950	374,090	48,226	574,090	119,176
2011	200,000	61,350	287,833	36,453	487,833	97,803
2012	200,000	51,750	287,833	26,463	487,833	78,213
2013	200,000	42,150	287,833	16,396	487,833	58,546
2014	200,000	32,550	66,667	7,987	266,667	40,537
2015	200,000	22,950	66,667	4,438	266,667	27,388
2016	200,000	13,350	33,333	890	233,333	14,240
2017	75,000	3,750	_	-	75,000	3,750
2018	-	-	_	-	-	-
2019						
Totals	\$ 2,265,000	\$ 677,600	\$ 4,156,422	\$ 600,591	\$ 6,421,422	\$ 1,278,191

Water and Sewer Fund

Long-term debt of the Water and Sewer Fund includes the following general obligation and revenue bond issues:

	Ва	lance
	June	e 30, 2005
Water Bonds Series 1997, average rate of 4.79%,		
issued December 1997, maturing serially to 2008	\$	175,000
Combined Enterprise Revenue Series 1998A, average rate of 4.87%,		
issued January 1998, maturing serially to 2018		1,525,000
Combined Enterprise Revenue Series 2002, average rate of 4.84%,		
issued April 2002, maturing serially to 2022 with terms in 2020		
and 2027	19	9,320,000
Water Bonds Series 1998, average rate of 4.4%,		
issued June 1998, maturing serially to 2017	4	2,025,000
Refunding Water and Sewer Series 2003, average rate of 3.44%,		
issued August 2003, maturing serially to 2019	10	0,720,000
	<u>\$3.</u>	3,765,000

The general obligation bonds were issued to finance the construction of facilities utilized in the operations of the water and sewer systems and are being retired by the resources of the Water and Sewer Fund. These bonds bear interest, payable semiannually, and are collateralized by the full faith, credit, and taxing power of the City. The combined enterprise revenue bonds were issued to finance the construction of facilities utilized in the operations of the water and sewer systems and are being retired by the resources of the Water and Sewer Fund. These bonds bear interest, payable semiannually, and are collateralized by the receipts of only the Water and Sewer Fund.

The Revenue Bond General Trust Indenture requires that the City must maintain certain debt covenants relating to reporting requirements, annual budgets, and minimum utility funds revenues. Net revenues available for revenue bond debt service can not be less than one hundred twenty percent (120%) of the long-term debt service requirement for parity indebtedness. The calculations of the City's revenue bond coverage for the last three years are as follows:

			A	vailable for				
Fiscal	Gross	Operating	Re	venue Bond	Debt Ser	vice Require	ments (3)	
Year	Revenues (1)	Expenditures(2)	D	ebt Service	Principal	Interest	Total	Coverage
2002	14,401,251	8,934,754	\$	5,466,497	952,506	620,085	\$ 1,572,591	347.61%
2003	15,297,190	10,022,035		5,275,155	1,107,506	1,297,994	2,405,500	219.30%
2004	15,756,122	10,696,926		5,059,196	1,472,506	1,420,340	2,892,846	174.89%

Net Revenues

- (1) Total operating revenues plus investment earnings exclusive of revenue bond investment earnings.
- (2) Total operating expenses exclusive of depreciation.
- (3) Parity debt includes revenue bonds and N. C. State Clean Water Bonds only.

The City has entered into various agreements to lease certain water and sewer distribution systems. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inception. Interest rates on these agreements range from 3.385% to 5.6%. The City has recorded water and sewer assets related to these leases at their fair market value of \$7,898,494. The future minimum lease payments at June 30, 2005 total \$3,903,095, including \$832,598 of interest. Upon completion of these lease payments the City will take ownership of the related assets.

In addition to this debt, the City also owes the State of North Carolina for debt issued through its Clean Water Revolving Loan program. Two of these loans were refinanced by the State of North Carolina reducing their average interest rate from 5.03% to 3.43% resulting in total savings over the remaining lives of the loans of \$573,284. Total Clean Water Debt is composed of the following four loans:

	Balance June 30, 2005
Clean Water Loan for Sewer purposes, average rate of 5.03%,	<u>3unc 30, 2003</u>
issued July 1989, revised May 1, 2003 to 3.43%	
maturing serially to 2017	\$ 3,000,000
Clean Water Loan for Water purposes, average rate of 5.03%,	
issued January 1992, revised May 1, 2003 to 3.43%	
maturing serially to 2017	270,072
Clean Water Loan for Sewer purposes, average rate of 2.60%,	
issued June 1998, maturing serially to 2017	6,900,000
Clean Water Loan for Water purposes, average rate of 2.60%,	
issued January 1999, maturing serially to 2017	2,250,000
	\$12,420,072

Future maturities and interest of Water and Sewer Fund for all types of long-term debt are:

Ending	General Obli	gation Bonds	Revenu	e Bonds	Clean Wa	ter Bonds	Capital	Capital Leases		tal
June 30,	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2006	1,440,000	436,115	630,000	980,534	882,506	350,063	270,612	126,307	3,223,118	1,893,019
2007	1,405,000	401,053	650,000	958,331	882,506	324,857	264,190	115,559	3,201,696	1,799,800
2008	1,330,000	360,915	675,000	934,226	882,506	299,650	260,847	104,983	3,148,353	1,699,773
2009	1,265,000	318,128	700,000	907,728	882,506	274,443	267,585	94,604	3,115,091	1,594,902
2010	1,245,000	277,728	730,000	879,336	882,506	249,236	274,409	83,860	3,131,915	1,490,159
2011	1,225,000	235,788	760,000	929,101	882,506	224,029	276,324	72,745	3,143,830	1,461,662
2012	1,210,000	192,388	795,000	812,472	882,506	198,822	283,334	61,480	3,170,840	1,265,161
2013	1,190,000	148,463	835,000	774,190	882,506	173,615	240,799	50,370	3,148,305	1,146,637
2014	1,175,000	103,794	870,000	737,479	882,506	148,408	240,799	40,830	3,168,305	1,030,510
2015	1,160,000	58,419	910,000	697,623	882,506	123,201	240,799	31,260	3,193,305	910,502
2016	175,000	12,375	950,000	655,277	882,506	97,994	240,799	21,690	2,248,305	787,335
2017	100,000	4,500	995,000	610,267	882,506	72,787	60,000	12,120	2,037,506	699,674
2018	-	-	1,045,000	562,162	610,000	47,580	60,000	8,670	1,715,000	618,412
2019	-	-	935,000	515,000	610,000	31,720	50,000	5,220	1,595,000	551,940
2020	-	-	980,000	468,250	610,000	15,860	30,000	2,320	1,620,000	486,430
2021	-	-	1,030,000	419,250	-	-	10,000	580	1,040,000	419,830
2022	-	-	1,080,000	367,750	-	-	-	-	1,080,000	367,750
2023	-	-	1,135,000	313,750	-	-	-	-	1,135,000	313,750
2024	-	-	1,195,000	257,000	-	-	-	-	1,195,000	257,000
2025	-	-	1,250,000	197,250	-	-	-	-	1,250,000	197,250
2026	-	-	1,315,000	134,750	-	-	-	-	1,315,000	134,750
2027	-	-	1,380,000	69,000	-	-	-	-	1,380,000	69,000
2028	-	-	-	-	-	-	-	-	-	-
2029										
Totals	\$ 12,920,000	\$ 2,549,663	\$ 20,845,000	\$ 13,180,721	\$ 12,420,072	\$ 2,632,263	\$ 3,070,497	\$ 832,598	\$ 49,255,569	\$ 19,195,245

Year

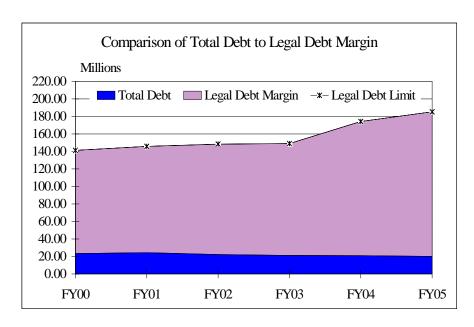
PROPOSED DEBT

The City of Salisbury currently anticipates issuing total debt during FY2005-06 of \$3,565,680. This financing is proposed to fund building construction and renovation projects consisting of an addition to the Police Department Building, renovation of the existing building, and installation of a fire sprinkler system in the City Office Building.

This lease purchase financing is anticipated to be issued at 4.5% or less. The lease purchase debt service schedules are anticipated to cover fifteen years. It is anticipated to have level principal and interest payments.

LEGAL DEBT MARGIN

As shown, the City has maintained an ample legal debt margin. This margin is based on a debt limit of eight percent of assessed valuation less total debt as required by North Carolina General Statutes. The margin allows for the incurring of proposed debt to finance the needed water and sewer infrastructure projects as outlined in Section 10 - CAPITAL IMPROVEMENT PROGRAM. Furthermore, the City complies with the Debt Management Policy as defined in Section 2.



Computation of Legal Debt Margin at June 30, 2005

Debt limit: Assessed value of \$2,318,604,508 x 8%		\$ 185,488,361
Amount of debt applicable to debt limit:		
Total bonded debt	\$ 15,185,000	
Total capitalized lease obligation	 7,226,919	
Total outstanding debt	\$ 22,411,919	
Less:		
Deductions allowed for water bonds issued	 2,200,000	
Total amount of debt applicable to debt limit		 20,211,919
LEGAL DEBT MARGIN		\$ 165,276,441

DIRECT AND OVERLAPPING DEBT⁽¹⁾

The table below shows the computation of direct and overlapping debt from the City and Rowan County. These amounts are as of June 30, 2004.

	Percentage				
	Net General Applicable to		City of		
	Obligation Debt	City of	Salisbury's		
	Outstanding	Salisbury	Share of Debt		
City of Salisbury	\$ 2,465,000	100.00%	\$ 2,465,000		
Rowan County ⁽²⁾	58,605,000	23.17%	13,578,779		
Total direct and overlapping debt			\$ 16,043,779		

⁽¹⁾ Based on assessed valuation.

 $^{^{\}left(2\right)}$ Net debt and assessed valuation figures provided by Rowan County.

